Study programme: Applied Security	
Course title: Management of security projects	
Lecturer: Obrad Stevanović	
Course status: Elective	
ECTS: 12	
Requirement: /	

Course aims

Expansion of previously acquired and acquiring new knowledge, skills and abilities for managing security projects in security and non-security organizations.

Course outcomes

Ability to perform managerial functions and roles in security management teams and skills for scientific research in the field of project engagement of security organizations.

Course content

Theory classes

Security organizations as organizational systems. Management and specialized management discipline in security organizations. Concept, characteristics, types and basic elements of projects and security projects. The term, concept and approaches to the management (security) project. Managing the scope, timing, quality, risk and cost of the project; human resources management, communication, conflicts and changes in the project and management of contracting and procurement for the project. Project cycle and life cycle of the project. Goals and results of the project and project activities. Preparation of project activities plan and logical project matrix. Planning the realization of the project. Project organization and leadership. Monitoring and control of project realization. Project management methods, techniques, and IT support for project management. Project-oriented security organizations and strategic management of security projects. Specific security projects.

Practice classes

Analysis and structuring of project organizations. Analysis of typical examples of the project, project cycle and project life cycle. Analysis of project elements (goals, time, resources) and interrelation of goals, specific goals, results and project activities. Creation and presentation of the project activity plan and logical project matrix. Creation and analysis of network diagrams. Study visits, monitoring and analysis of planning and realization of project activities in security organizations.

Literature:

1. Jovnović, P. (2012). Upravljanje projektom – Projekt menadžment, Fakultet organizacionih nauka, Beograd.

2. Đuričin, D. i Lončar, D. (2010). Menadžment pomoću projekata, Ekonomski fakultet, Beograd.

3. Stevanović, O. (2012). Bezbednosni menadžment, Kriminalističko – policijska akademija, Beograd.

4. Yosra Miaoui, Boutheina A. Fessi: Management and Cost Estimation of Security Projects, IGI Global, 2015.

Number of active teaching classes:	**Theory classes: 3**		**Practice classes: /**

Teaching methods

Interactive teaching (oral presentation, presentation, conversation - discussion, heuristic and problem method and practical work - written, oral and graphic expression and case studies and role plays) in the frontal, group, team and individual forms of teaching.

Knowledge assessment (max 100)			
Pre-exam tasks	**Points**	**Final exam**	**Points**
activity during lectures	10	written exam	
case study	10	oral exam	50
mid-terms test(s)	10		
seminar papers	20		
The above listed knowledge assessment means are just a few among different options (written exam, oral exam, project presentation, seminar papers etc.).			